REPORT OF THE DIRECTORS AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2022

FOR

UCK LIMITED

Mehta & Tengra
Chartered Accountants
Statutory Auditors
9 Berners Place
London
W1T 3AD

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COMPANY INFORMATION FOR THE YEAR ENDED 31 JULY 2022

DIRECTORS: J Rose

Dr T F Frank M T Yousif Dr A Janbey Dr A Rojeab Dr A B Matczak

SECRETARY: Dr A B Matczak

REGISTERED OFFICE: 9 Berners Place

London W1T 3AD

BUSINESS ADDRESS: The London College

Meadowbank 680 Bath Road Hounslow TW5 9QX

REGISTERED NUMBER: 03611735 (England and Wales)

AUDITORS: Mehta & Tengra

Chartered Accountants Statutory Auditors 9 Berners Place

London W1T 3AD

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 JULY 2022

The directors present their report with the financial statements of the company for the year ended 31 July 2022.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of UCK Ltd, trading as "The London College", an independent college of higher education specialising in business management, hospitality management, healthcare practice, electrical/electronic and civil engineering, and computer games development. The London College currently offers HNC/HND programmes validated by Pearson Education and BA/BSc (Hons) degrees in partnership with the University of Derby.

The articles of association were revised in 2010 as follows:

"The income and the property of the Company shall be applied solely towards the promotion of its objects set forth in this Memorandum of the Company and no proportion thereof shall be paid or transferred directly or indirectly by way of dividend, bonus or otherwise how so ever by way of profit, to the members of the Company and hence the Company is not for profit making".

REVIEW OF BUSINESS

The results for the year and the financial position of the company are as shown in the annexed financial statements

The London College (thereafter 'the College') is a not-for-profit, independent Higher Education Institution (HEI), based in Hounslow, West London.

The Directors of the Company are pleased to report that in the period ended 31 July 2022 the College had made excellent progress towards achieving its vision of becoming an institution of opportunity, renowned for its creativity and innovation, well governed, accountable, and sustainable. The College supported its students in reaching out for academic and vocational excellence by delivering high-quality programmes and ensuring it remains employability focused and well-connected with its local communities.

In the financial year 2021-22, the College continued to be registered as the Higher Education Provider (HEP) with the Office for Students (OfS) under 'Approved' category.

The College supports its students in their academic, personal, and professional development. The College believes that by working in partnership with its students, and by fostering this partnership, it can help all students to maximise their potential and achieve their personal best.

In 2021-2022, the College continued its progress towards achieving excellent student outcomes. Students expressed an overall satisfaction rate with the College of 92% (NSS 2021-22). High levels of student satisfaction were also achieved for organisation and management, teaching, learning opportunities and academic support (NSS 2021-22). The College is extremely delighted with these outcomes, which are well above the benchmarks.

The College has funded its students to become members of their relevant professional bodies, e.g., the Institution of Civil Engineers (ICE), Institution of Engineering & Technology (IET) and Institute of Hospitality (IOH). The College also worked with community groups and employers to raise awareness of the benefits of Higher Education to individuals, industry, and the local economy.

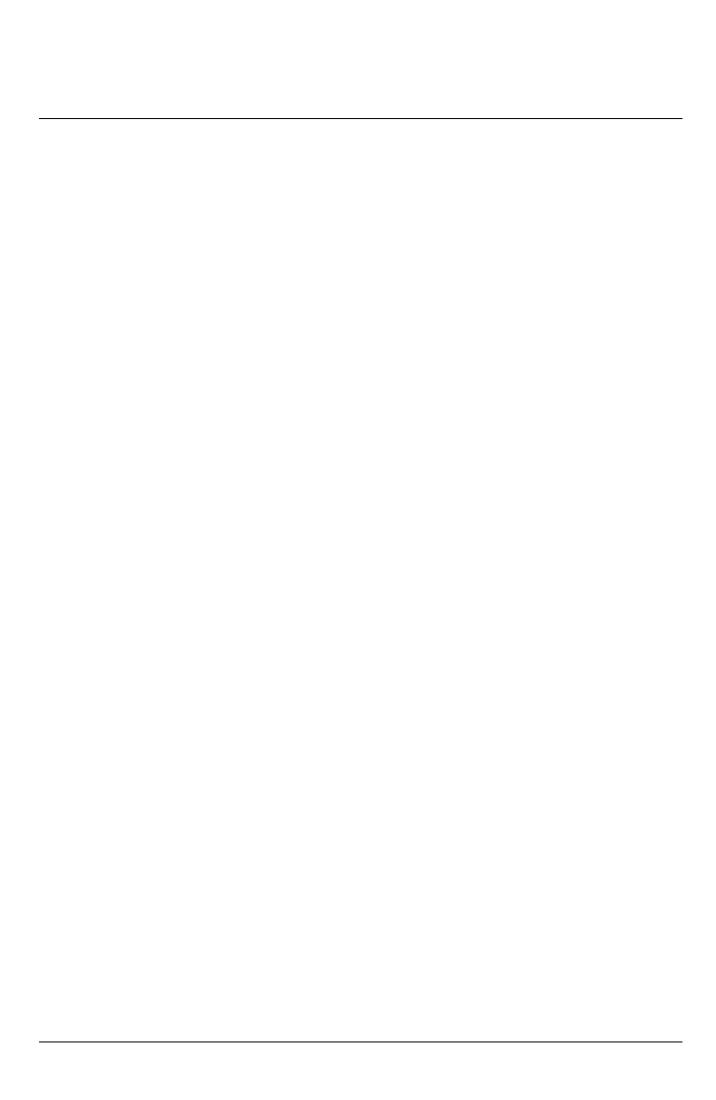
The College continued to maintain and enhance its Cranford campus following the overall refurbishment over the period 2019-2021. The College also continued to invest in digital library resources and remote teaching/learning technologies. The College will continue to enhance its Cranford campus facilities and invest in digital technologies in 2022-2023 to meet the expectations of its students and strategic partners.

In the 2021-22 academic session students returned to face-to-face on campus learning, post the COVID19

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 JULY 2022

The College's higher education provision includes BTEC Higher National Certificates and Diplomas in Business Management, Hospitality Management, Electrical & Electronic Engineering, Construction & the Built Environment (Civil Engineering), Games Development and Healthcare Practice. These qualifications are validated by Pearson Education.

The College's portfolio also includes BA/BSc



REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 JULY 2022

" producing an annual report for the Directors and the College's Board of Governance, which should include the committee's advice on the effectiveness of the college's risk management, control and governance processes, and

any significant matters arising from the work of the audit service

" ensuring that all allegations of fraud and irregularity are immediately and properly followed up and investigated

" reviewing the appropriateness of all additional services undertaken by the college's appointed audit service.

The Committee is also required to ensure that its advice to the Directors is both independent and objective, and includes:

- " monitoring the policies and practices used to control the operations of the Company and the College
- " the integrity of the Company's annual financial statements, corporate governance statements and compliance with accounting standards
- " the selection, performance and independence of the Company's contracts for Financial Statements Audit (external auditors)
- " oversight of the College's regulatory compliance, Code of Ethics, and whistle- blowing arrangements
- " The Committee must ensure that all its work is conducted in a timely and efficient manner for the proper discharge of the Company's corporate responsibilities, meeting all relevant regulatory requirements.

The Audit Committee is composed of four (4) members appointed by the Directors on the recommendation of the Board of Governance, provided that one member ('the Independent Member') shall be neither a Director nor an employee of the Company or the College or be a student of the College, but who shall have relevant experience in corporate governance, risk management, accounting and finance. The CEO of the Company, the Chair of the College's Board of Governance and the Company's professional advisers are excluded from membership of the Audit Committee, but the CEO of the Company and the Chair of the Board of Governance are normally in attendance at Audit Committee meetings.

INTERNAL CONTROL DYNAMICS

The Board of Governance is responsible for ensuring a sound system of internal control to support the College's policies and objectives. It is responsible for safeguarding the public and other funds available to the College. Internal control is designed to manage rather than eliminate the risk of failing to achieve business objectives. It can only provide reasonable, not absolute, assurance against material misstatement or loss. It is also designed to prevent and detect fraud and other irregularities.

The system of internal control is informed by a continuous process to identify, evaluate and manage the College's significant risks, linked to the achievement of institutional objectives. This process covers business, operational and compliance as well as financial risk, and has been in place up to the date of approving these financial statements. The effectiveness of the system of internal control is assessed in the following ways:

- "The Board, at its meeting on 20 October 2022 re-approved the form and content of the College's Risk Register, and mandated the Chair to co-ordinate relevant statements of Mitigation for its further approval.
- " The Board will receive regular progress reports on Risk Management and confirms meanwhile that there is a clear policy and plan of risk management, which has been communicated to the Directors of the company.
- " The Risk Register is updated throughout the year and identifies the main risk owners and risk-mitigating actions. Risks are scored by likelihood and impact and are ranked accordingly.

EXTERNAL AUDIT

As a condition of its registration with the Registrar of Companies, the College employs external auditors whose remit includes, inter alia, commenting and making judgement where appropriate upon the College's internal control.

SIGNIFICANT INTERNAL CONTROL ISSUES DURING THE YEAR UNDER REVIEW

There were no significant internal control issues during the year under review.

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 JULY 2022

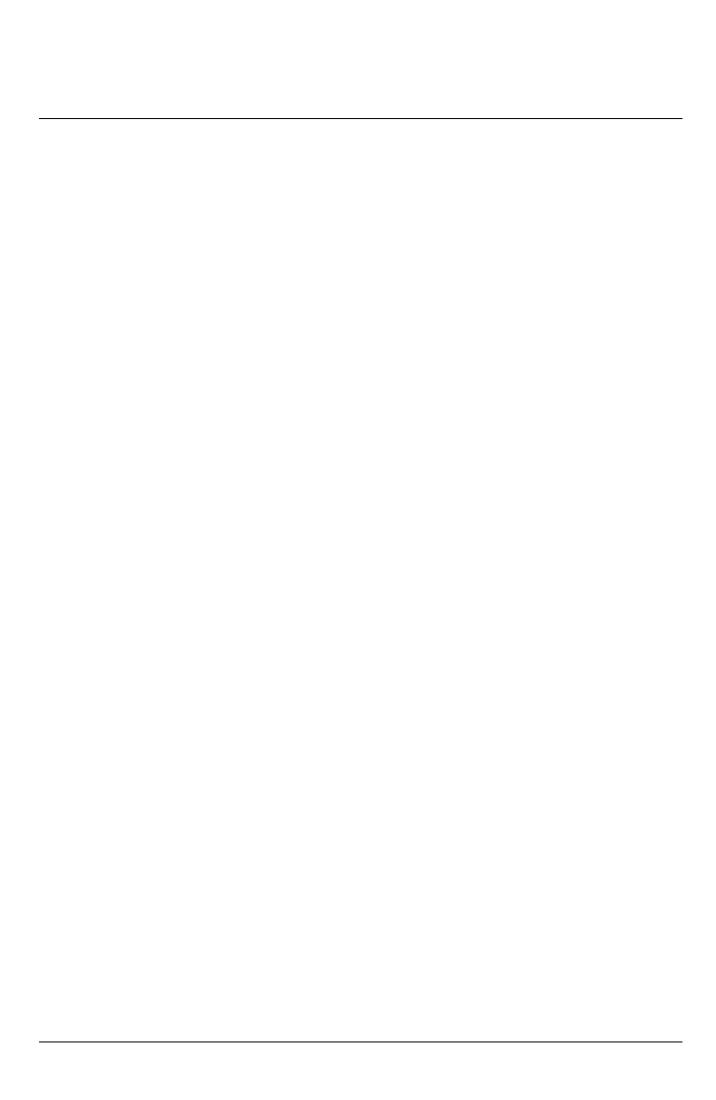
DIRECTORS

The directors shown below have held office during the whole of the period from 1 August 2021 to the date of this report.

J Rose

Dr T F Frank

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Opinion

We have audited the financial statements of UCK Limited (the 'company') for the year ended 31 July 2022 which comprise the Income Statement, Other Comprehensive Income, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement and Notes to the Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Extent to which the audit was considered capable of detecting irregularities, including fraud We identify and assess the risks of material misstatements of the financial statements, whether due to fraud or error, and then design and perform audit procedures to those risks, including obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion.

Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatements in respect of irregularities, including fraud and non-compliance and regulations, we considered the following:

- the nature of the industry and sector, control environment and business performance including the design of company's remuneration policies, key drivers for directors' remuneration, bonus levels and performance targets.
- results of our enquiries of management about their own identification and assessment of the risks and irregularities;
- any matters we identified having obtained and reviewed the company's documentation of their policies and procedures relating to:
- identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
- detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
- the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified that greatest potential for fraud is revenue recognition. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory framework that the company operates in, focusing on provisions of



INCOME STATEMENT FOR THE YEAR ENDED 31 JULY 2022

	Notes	2022 £	2021 £
TURNOVER	3	7,363,595	8,870,995
Cost of sales		(2,741,642)	(2,614,203)
GROSS PROFIT		4,621,953	6,256,792
Administrative expenses		(2,144,476)	(2,266,377)
OPERATING PROFIT	5	2,477,477	3,990,415
Interest receivable and similar income		5,494	3,922
Amounts written off investments		2,482,971 -	3,994,337 (561,681)
		2,482,971	3,432,656
Interest payable and similar expenses	6	(8,805)	(5,594)
PROFIT BEFORE TAXATION		2,474,166	3,427,062
Tax on profit	7	(468,852)	(758,256)
PROFIT FOR THE FINANCIAL YEAR		2,005,314	2,668,806

OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 JULY 2022

	2022 Notes £	2021 £
PROFIT FOR THE YEAR	2,005,314	2,668,806
OTHER COMPREHENSIVE INCOME		
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	2,005,314	2,668,806

UCK LIMITED (REGISTERED NUMBER: 03611735)

BALANCE SHEET 31 JULY 2022

		2022	2021
	Notes	£	£
FIXED ASSETS			
Tangible assets	10	134,796	105,616
Investments	11	1	1
		134,797	105,617
CURRENT ASSETS			
Debtors	12	1,220,806	1,710,843
Cash at bank and in hand		12,821,470	10,682,482
CREDITORS		14,042,276	12,393,325
Amounts falling due within one year	13	(780,055)	(1,109,829)
NET CURRENT ASSETS		13,262,221	11,283,496
TOTAL ASSETS LESS CURRENT LIABILITIES		13,397,018	11,389,113
PROVISIONS FOR LIABILITIES	15	(19,209)	(16,618)
NET ASSETS		13,377,809	11,372,495
CAPITAL AND RESERVES			
Called up share capital	16	1,000	1,000
Retained earnings	17	13,376,809	11,371,495
SHAREHOLDERS' FUNDS		13,377,809	11,372,495

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Directors and authorised for issue on 3 January 2023 and were signed on its behalf by:

Al Janbey (Jan 4, 2023 17:36 GMT)

Dr A Janbey - Director

UCK LIMITED		

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 JULY 2022

	lotes	2022 £	2021 £
Cash flows from operating activities			
Cash generated from operations	1	2,924,238	2,789,504
Interest paid		(8,805)	(5,594)
Tax paid		(734,469)	(791,797)
Net cash from operating activities		2,180,964	1,992,113
Cash flows from investing activities			
Purchase of tangible fixed assets		(59,115)	(19,577)
Purchase of fixed asset investments			(3,500)
Sale of tangible fixed assets		11,645	(c)cccy
Amounts W/off investments		,	561,681
Interest received		5,494	3,922
Net cash from investing activities		(41,976)	542,526
Increase in cash and cash equivalents Cash and cash equivalents at beginning		2,138,988	2,534,639
of year	2	10,682,482	8,147,843
Cash and cash equivalents at end of			40.400.400
year	2	12,821,470 ———	10,682,482

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 JULY 2022

1. RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

2022	2021
£	£
2,474,166	3,427,062
21,839	25,942
(3,549)	-
8,805	5,594
(5,494)	(3,922)
2,495,767	3,454,676
490,037	(433,430)
(61,566)	(231,742)
2,924,238	2,789,504
	£ 2,474,166 21,839 (3,549) 8,805 (5,494) 2,495,767 490,037 (61,566)

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 July 2022		
•	31.7.22	1.8.21
	£	£
Cash and cash equivalents	12,821,470 ————————————————————————————————————	10,682,482
Year ended 31 July 2021		
	31.7.21	1.8.20)
	£	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2022

1. STATUTORY INFORMATION

UCK Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" including the provisions of Section 1A "Small Entities" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Preparation of consolidated financial statements

The financial statements contain information about UCK Limited as an individual company and do mot contain consolidated financial information as the parent of a group. The paration of c1104IA

2. ACCOUNTING POLICIES - continued

Deferred tax

Deferred tax assets are only recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

If and when all conditions for retaining tax allowances for the cost of a fixed asset have been met, the deferred tax is reversed.

Deferred tax is recognised when income or expenses from an associate have been recognised, and will be assessed for tax in a future period, except where:

- it is probable that the timing difference will not reverse in the foreseeable future.

A deferred tax liability or asset is recognised for the additional tax that will be paid or avoided in respect of assets and liabilities that are recognised in a business combination. The amount attributed to goodwill is adjusted by the amount of deferred tax recognised.

Deferred tax is calculated using the tax rates and laws that that have **bee**n enacted or substantively enacted by the reporting date that are expected to apply to the reversal of the timing difference.

With the exception of changes arising on the initial recognition of a business combination, the tax expense (income) is presented either in profit or loss, other comprehensive income or equity depending on the transaction that resulted in the tax expense (income).

Deferred tax liabilities are presented within provisions for liabilities and deferred tax assets within debtors. Deferred tax asset and deferred tax liabilities are offset only if:

- the company has a legally enforceable right to set off current tax assets against current tax liabilities, and
- the deferred tax asset and deferred tax liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities which intend either to settle current tax liabilities and assets on a net basis, or to realise the assets and settle the liabilities simultaneously

Revenue recognition

Revenue is recognised when invoices are raised for courses that commence within the financial year, even if they cross over into the next financial year.

Invoices raised for courses commencing after the financial year are not recognised as sales and shown in the balance sheet as payments received in advance.

Taxation

Taxation for the year comprises current and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the statement of comprehensive income because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible /F2 200 Tf 1 0 0 -1 6306 12215 Tm (I

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 JULY 2022

EMPLOYEES AND DIRECTORS	2022	2021
Wages and salaries	<u>£</u> 1,423,348	£ 1,184,50
Social security costs	146,291	117,09
Other pension costs	37,887	30,73
	1,607,526	1,332,32
The average number of employees during the year was as follows:		
	2022	2021
	_	==

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 JULY 2022

5	ΛD	ED	ΔΤΙ	NG	DD	OFIT
J.	UP	ER	M I I	ING	\mathbf{r}	VFII

The operating profit	t is stated after	charging/	(creditina)
I HE OPELAUIN PLUI	l 13 Statcu aitci	Giai dillu/	LGI CUILIIU).

	2022	2021
	£	£
Hire of plant and machinery	5,025	4,920
Other operating leases	547,200	547,200
Depreciation - owned assets	21,839	25,942
Profit on disposal of fixed assets	(3,549)	-
Auditors' remuneration	12,000	12,000

6. INTEREST PAYABLE AND SIMILAR EXPENSES

	2022	2021
	£	£
Other interest	8,805	5,594

7. TAXATION

Analysis of the tax charge

The tax charge on the profit for the year was as follows:

	2022 £	2021 £
Current tax: UK corporation tax	466,261	758,946
Deferred tax	2,591	(690)
Tax on profit	468,852	758,256

Reconciliation of total tax charge included in profit and loss $\ensuremath{\mathsf{The}}$

8. TURNOVER

Turnover and operating results derive only from the principal activities of the company.

9. ACCESS AND PARTICIPATION EXPENDITURE

There were no access and participation expenditure during the year ended 31.07.2022.

10. TANGIBLE FIXED ASSETS

TANGIBLE TIALB ASSET.				Computer and	
	Furniture,Fixtu & fittings	machinery	Motor vehicles	laboratory equipment	Totals
	£	£	£	£	£
COST					
At 1 August 2021	36,893	54,914	20,300	544,380	656,487
Additions	19,899	8,028	29,916	1,272	59,115
Disposals			(22,300)		(22,300)
At 31 July 2022	56,792	62,942	27,916	545,652	693,302
DEPRECIATION					
At 1 August 2021	11,730	16,756	14,204	508,181	550,871
Charge for year	4,506	4,619	349	12,365	21,839
Eliminated on disposal	•	•	(14,204)	•	(14,204)
At 31 July 2022	16,236	21,375	349	520,546	558,506
NET BOOK VALUE					
At 31 July 2022	40,556	41,567	27,567	25,106	134,796
At 31 July 2021	25,163	38,158	6,096	36,199	105,616

11. FIXED ASSET INVESTMENTS

	Shares in group undertakings £
COST	
At 1 August 2021	
and 31 July 2022	1
NET BOOK VALUE	
At 31 July 2022	1
81 24 b.b. 2024	
At 31 July 2021	<u> </u>

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 JULY 2022

12 .	DEBTORS: AN	NOUNTS FALLING DUE WITHIN	ONE YEAR		
				2022	2021
				£	£
	Trade debtors	i		965,622	1,444,111
	Other debtor			6,100	6,100
	Prepayments		_	249,084	260,632
				1,220,806	1,710,843
			=		=====
13 .	CREDITORS:	AMOUNTS FALLING DUE WITHI	N ONE YEAR		
				2022	2021
				£	£
	Trade creditor			239,322	415,753
		d to group undertakings		1,788	-
	Corporation ta			256,854	525,062 24 593
	Other creditor	and other taxes		42,629 43,057	36,582 12,740
	Net wages due			89,311	74,323
	Accruals & def			107,094	45,369
			-		
				780,055	1,109,829
			=		
14.	LEASING AGR	REEMENTS			
	Minimum lose	e payments under non-cancellabl	o operating leases fall due as f	ollowe.	
	wiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii	e payments under non-cancenabl	e operating leases rail due as i	2022	2021
				£	£
	Within one yea	ar		547,200	547, 2 00
	,				
15.	PROVISIONS	FOR LIABILITIES			
				2022	2021
	Deferred tax			£	£
		capital allowances		19,209	16,618
	Accelet ateu (Capital allowalices		====	====
					Deferred
					tax
					£
	Balance at 1 A				16,618
	Provided duri	ng year			2,591
	Balance at 31.	luly 2022			19,209
	Dalalice at 3 i .	July 2022			======
16.	CALLED UP SI	HARE CAPITAL			
		d and fully paid:			
	Number:	Class:	Nominal	2022	2021
	4.000		value:	£	£
	1,000	Ordinary	1	1,000	1,000

NOTES TO THE FINANC	CIAL STATEMENT	ΓS - continued		